

HSE Financial Management System

The finalised ICT focussed Business Case to support the implementation of the HSE's new Finance Operating Model (FOM) has been approved by this Department. The approval was informed by the Peer Review Process.

In addition, a procurement strategy to support the development and implementation of the solution has been agreed by the HSE with the Department of Health, the Office of Government Procurement (OGP) and the Office of the Government Chief Information Officer (OGCIO). This Strategy envisages five separate procurement exercises, each of which will be at EU level and will take a number of months to complete:

- **Procurement 1:** the selection of the ERP platform with a facility to drawdown licences as required during implementation;
- **Procurement 2:** the selection of a Systems Integrator to assist with development and implementation;
- **Procurement 3:** the selection of Change Management Support Partner to define and implement the change process;
- **Procurement 4:** the selection of a Managed Service Provider to manage and support the solution after it has been commissioned;
- **Procurement 5:** the establishment of a Framework of SME providers that will provide additional resources if required during development and implementation.

The solution will be implemented on a phased basis commencing with the areas (HSE region) where existing systems are deemed to be most at risk. Prior to commencing implementation in each region, the HSE will have to confirm sign-off on the business processes including the back-office elements; sign-off on the design phase and of progress achieved on the standardisation of practices; the streamlining and implementation of change management processes; and the development of a common chart of accounts across the HSE. The HSE will also have to establish the appropriateness, from a legal and procurement perspective, if it proposes to extend the use of any of its existing financial systems as the national solution.

Peer Review Process

A Government Decision on 11th October 2005 mandated the introduction of the Peer Review Process in respect of ICT projects. It consists of an independent review of projects at key decision points in the project lifecycle - Business Case Review; Request for Tender Review; Tender Evaluation Review;

Contract Review/Project Initiation Review; and Post Implementation Review. In addition, a Checkpoint Review may be held at any time after contract signing if considered desirable by the Peer Review Team.

Reviews are undertaken by a team with relevant expertise, for example, relevant business, technical, and procurement knowledge. Members of the team are external to the Project Board and the organisation sponsoring the project.

The Peer Review Process is additional to the ICT expenditure approval process operated by this Department however the Reports from each stage of the Peer Review Process inform the approval process.